



Graduate Programme in Restaurants with Department Rotations

Duration: 18 months Employment: Full-time Schedule: Monday - Friday (with occasional weekend shifts for practical experience)

Week 1 to 12 - Overview of Restaurant Management

Week 1-4: Introduction to Restaurant Industry

- Overview of the Restaurant industry: types of Restaurants, trends, and customer expectations
- Key management roles in a Restaurant
- Customer service principles in dining establishments
- The role of food and beverage in overall restaurant success

Week 5-8: Organisational Behaviour in Restaurants

- Leadership and communication in Restaurant teams
- Managing diverse teams: Front of House and Back of House
- Conflict resolution, motivation, and team dynamics
- Effective leadership styles in fast-paced Restaurant settings

Week 9-12: Customer Service Excellence

- Principles of exceptional service in Restaurants
- Managing guest expectations and handling complaints
- Creating memorable dining experiences
- Upselling and cross-selling techniques for F&B

Additional Components:

- Workshops & Seminars: Weekly or monthly sessions with industry experts
- **Networking Events:** Opportunities for professional networking with Restaurant Managers
- Site visits: Restaurants, pop-up dining experiences, or industry events
- **Soft Skills Development:** Communication, leadership, time management, and conflict resolution

Graduate Rotation Schedule : Department Rotations (Hands-On Training)

Month 1-3: Front of House Service

- Roles: Waitstaff, Host/Hostess, Maître D', Service Supervisor
- Greeting and seating guests, managing reservations
- Taking orders, menu knowledge, and upselling techniques
- Understanding the flow of service (from greeting to billing)
- Handling customer enquiries, complaints, and special requests
- Ensuring a clean and organised dining environment
- Working with POS systems and managing transactions

Month 4-6: Bar and Beverage Service

- Roles: Bartender, Barback, Beverage Manager
- Introduction to Bartending: preparing classic cocktails, beer, and wine service
- Knowledge of alcohol, wine pairings, and cocktail trends
- Inventory Management: tracking stock, ordering supplies
- Creating and maintaining a unique drink menu
- Ensuring compliance with alcohol laws and health regulations
- Guest interaction, providing recommendations, and upselling

Month 7-9: Kitchen & Food Preparation

- Roles: Chef, Sous Chef, Line Cook, Kitchen Assistant
- Introduction to Kitchen Operations: prep, cooking, and plating
- Understanding food safety standards and kitchen hygiene
- Learning about menu planning, costing, and inventory management
- Managing kitchen staff, food preparation, and portion control
- Coordinating with Front of House for smooth service delivery
- Exposure to special dietary requirements and allergies

Month 10-12: Head Office and Restaurant Management

- Roles: Restaurant Manager, Operations Manager, Finance & HR
- Introduction to Restaurant financials: budgeting, revenue tracking, and cost control
- Human Resources: Hiring, Training, Staff Management, and Payroll
- Marketing and promotion strategies for Restaurants
- Creating and managing operational schedules and workflows
- Customer Relationship Management (CRM) and loyalty programmes
- Analysing and responding to customer feedback, reviews, and surveys

Month 13-15: Advanced Front of House & Service Management

- Roles: Senior Server, Assistant Manager
- Managing high-volume service during peak hours
- Training new staff on service standards
- Handling large parties, special events, and VIP guests
- Managing customer relations and resolving complex issues
- Supervising the dining room floor and service staff
- Managing reservations and optimising seating efficiency

Month 16-18: Restaurant Operations & Strategy

- Roles: General Manager, Operations Director, Marketing Manager
- Overseeing daily operations and ensuring quality control
- Understanding key performance indicators (KPIs) in Restaurant Management
- Developing and implementing business strategies to increase profitability
- Managing supplier relationships and vendor negotiations
- Brand development and Restaurant positioning
- Leading cross-departmental teams: Front of House, Kitchen, Bar, and Management
- Crisis management and operational contingency planning

Final Presentation (End of Programme)

- In-depth research project focused on a specific area e.g.
 - Improving guest satisfaction
 - Streamlining operations
 - Sustainability in Hospitality
- Present the final project to a Management panel and industry professionals
- Integration of learnings from all rotations into a comprehensive proposal or plan which include any:

- Timelines (length of project or suggested implementation date)
- Cost implications
- Tech integrations
- Company savings
- People/team support